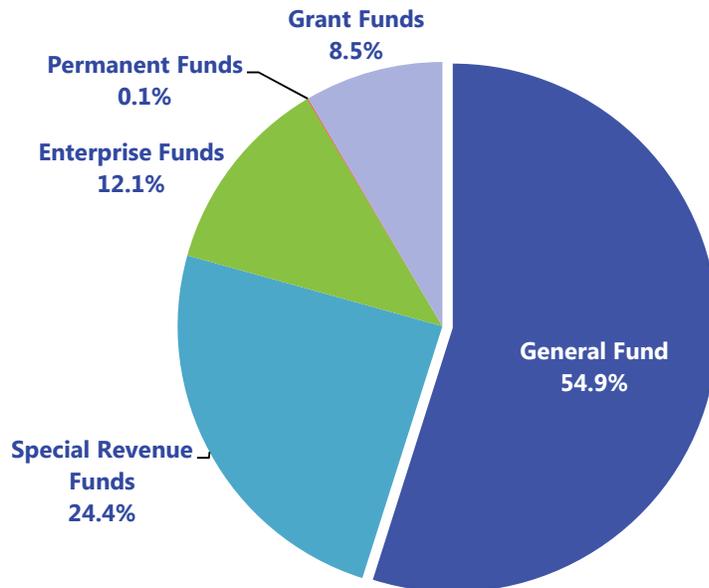


All Funds Overview

2017 All Funds Expenditures

Fund	Amount
General Fund	\$272,443,409
Special Revenue Funds	121,250,211
Enterprise Funds	60,286,887
Airport	37,919,885
Cemeteries	1,415,579
Development Review	1,763,177
Memorial Health System	5,664,112
Parking System	5,188,454
Patty Jewett Golf Course	2,028,720
Pikes Peak - America's Mountain	5,276,366
Valley Hi Golf Course	1,030,594
Permanent Funds	345,264
Grant Funds	42,039,733
All Funds Total	\$496,365,504

Note: The total of the Internal Services Funds is \$41,864,646. A portion of this is allocated in the General Fund and Enterprise Funds.



Fund Balance Summary

Fund	Estimated Funds Available for Appropriation 1/1/16	Revenue 2016 Forecast	Expenditures 2016 Forecast	Estimated Funds Available for Appropriation 1/1/17	Revenue 2017 Budget	Expenditures 2017 Budget	Estimated Funds Available for Appropriation 1/1/18
GENERAL FUND	42,487,313	266,561,174	264,092,899	44,955,588	272,443,409	272,443,409	44,955,588
Funds Available for Appropriation 1/1/14 excludes TABOR emergency reserve of \$7,545,241							
SPECIAL REVENUE FUNDS							
Parks							
Ballfield CIP	43,586	53,000	53,000	43,586	60,800	53,000	51,386
Briargate SIMD	36,145	896,724	906,500	26,369	914,412	914,412	26,369
Colorado Avenue Gateway SIMD	7,587	3,415	4,080	6,922	3,307	7,170	3,059
Conservation Trust (CTF)	543,193	4,070,800	4,248,480	365,513	4,107,200	4,368,910	103,803
Nor'wood SIMD	243,644	781,485	866,359	158,770	742,885	823,494	78,161
Old Colorado City Maint./Sec. SIMD	68,730	98,662	118,662	48,730	99,421	119,302	28,849
Platte Avenue SIMD	70,736	9,572	52,620	27,688	9,472	19,365	17,795
Public Space/Development (PLDO)	(357,825)	1,210,000	800,000	52,175	1,185,000	826,500	410,675
Stetson Hills SIMD	253,512	307,829	384,431	176,910	310,032	347,423	139,519
Street Tree	85,524	2,000	12,000	75,524	1,100	12,000	64,624
Therapeutic Recreation	4,486	300	100	4,686	200	100	4,786
Trails, Open Space and Parks (TOPS)	6,094,002	8,008,000	6,329,723	7,772,279	8,245,312	6,174,971	9,842,620
Woodstone SIMD	54,225	20,208	40,800	33,633	20,101	33,971	19,763
Planning							
Banning Lewis Ranch (BLR)	1,511,384	271,500	8,838	1,774,046	271,500	8,838	2,036,708
Public Works							
Arterial Roadway	1,437,367	250,000	250,000	1,437,367	250,000	250,000	1,437,367
Bicycle Tax	22,168	85,000	85,000	22,168	86,500	86,500	22,168
2C-Road Repair, Maintenance, and Improvements Sales and Use Tax	0	50,000,000	50,000,000	0	50,000,000	50,000,000	0
Subdivision Drainage	2,882,066	8,000,000	8,000,000	2,882,066	8,000,000	8,000,000	2,882,066
Public Safety							
Public Safety Sales Tax (PSST)	8,159,762	31,332,188	34,143,648	5,348,302	32,517,169	32,498,192	5,367,279
Administration							
Cable Franchise	452,585	1,030,000	1,030,000	452,585	1,068,000	1,068,000	452,585
City-funded CIP	123,238	18,131,169	18,131,169	123,238	8,215,087	8,215,087	123,238
Gift Trust	3,202,171	1,900,000	1,900,000	3,202,171	1,900,000	1,900,000	3,202,171
Lodgers & Auto Rental Tax (LART)	326,103	4,875,600	4,768,402	433,301	5,518,000	5,240,976	710,325
Senior Programs	632,388	290,000	348,000	574,388	282,000	282,000	574,388
ENTERPRISE FUNDS *							
Airport - Gross Rev Fund	11,471,210	20,463,836	17,998,419	13,936,627	16,988,159	18,234,221	12,690,565
Airport- CIP Fund	33,248	18,344,444	18,344,444	33,248	10,548,747	10,581,995	0
Airport - Bond Fund	0	10,040,450	10,040,450	0	2,693,224	2,630,550	62,674
Airport - PFC Fund	2,575,619	2,655,658	2,655,658	2,575,619	3,397,500	5,973,119	0
Airport - CFC Fund	0	1,060,862	1,000,000	60,862	1,189,866	500,000	750,728
Cemeteries	(626,323)	1,390,792	1,404,605	(640,136)	1,392,392	1,415,579	(663,323)
Development Review	779,758	2,309,295	1,924,661	1,164,392	2,125,217	1,763,177	1,526,432
Memorial Health System (MHS)	0	5,712,112	5,712,112	0	5,664,112	5,664,112	0
Parking System	6,948,697	4,410,516	3,576,361	7,782,852	4,644,269	5,188,454	7,238,667
Patty Jewett Golf Course	142,829	2,148,529	2,104,539	186,819	2,097,101	2,028,720	255,200
Pikes Peak - America's Mtn	10,306,829	3,953,066	4,253,066	10,006,829	5,276,366	5,276,366	10,006,829
Valley Hi Golf Course	(19,889)	1,135,911	1,114,764	1,258	1,059,692	1,030,594	30,356

In most cases, the 2016 Revenue and Expenditures are equal to the 2016 Budget amount; however, in certain cases, an end-of-year forecast is used to account for revenue adjustments or supplemental appropriations.

* Beginning in 2016, the Enterprise and Internal Service Funds' amount Available for Appropriation includes the pension liability, per GASB 68.

Fund Balance Summary

Fund	Estimated Funds Available for Appropriation 1/1/16	Revenue 2016 Forecast	Expenditures 2016 Forecast	Estimated Funds Available for Appropriation 1/1/17	Revenue 2017 Budget	Expenditures 2017 Budget	Estimated Funds Available for Appropriation 1/1/18
INTERNAL SERVICE FUNDS *							
Claims Reserve Self-Insurance	(884,362)	1,011,500	1,011,500	(884,362)	1,011,500	1,011,500	(884,362)
Employee Benefits Self-Insurance	(5,014,269)	26,733,568	28,422,355	(6,703,056)	27,914,272	29,708,764	(8,497,548)
Office Services	322,883	1,736,442	1,736,442	322,883	1,639,861	1,629,307	333,437
Radio	661,062	1,364,750	1,493,123	532,689	1,362,457	1,500,420	394,726
Workers' Compensation	(10,181,323)	6,735,446	8,000,000	(11,445,877)	6,732,646	8,014,655	(12,727,886)
PERMANENT FUNDS **							
C. D. Smith Trust	0	75,000	75,000	0	75,000	75,000	0
Cemetery Endowment Trust	0	250,000	250,000	0	250,000	250,000	0
Trails, Open Space and Parks Maint.	17,864	1,150	1,150	17,864	2,400	20,264	0
GRANT FUNDS **							
Airport Grants	0	28,440,084	28,440,084	0	13,222,222	13,222,222	0
Grants	0	35,091,239	35,091,239	0	24,919,199	24,919,199	0
CDBG	0	2,641,000	2,641,000	0	2,667,638	2,667,638	0
Home Investment Partnership	0	1,393,000	1,393,000	0	1,230,674	1,230,674	0

In most cases, the 2016 Revenue and Expenditures are equal to the 2016 Budget amount; however, in certain cases, an end-of-year forecast is used to account for revenue adjustments or supplemental appropriations.

* Beginning in 2016, the Enterprise and Internal Service Funds' amount Available for Appropriation includes the pension liability, per GASB 68.

** For some Permanent and Grant Funds, any amount of fund balance is restricted and therefore not available for appropriation - as such the amount is shown as zero.

Overview of 2017 Budgets for All Funds

The overview includes a fund balance summary and description of the City's funds, how funds interact, basis of accounting, and changes to the adopted budget. The fund balance summary indicates the beginning and ending fund balances available for appropriation as well as 2017 budgets by specific fund.

The budget document focuses primarily on the General Fund because it is the largest fund. The 2017 General Fund Budget is \$272,443,409, which is 54.9% of the total funds.

Another significant type of fund is the Special Revenue Funds. The 2017 Special Revenue Funds budgets total \$121,250,211, which is 24.4% of the total funds.

The Grant Funds budget totals \$42,039,733, which is 8.5% of the total funds for 2017.

For 2017, Enterprise Funds budgets total \$60,286,887, which is 12.1% of the total funds. The balance of the total funds is comprised of the 2017 Permanent Funds budgets, which total \$345,264.

The total of all these funds is \$496,365,504.

City Services Overview

The City of Colorado Springs is a home-rule city, organized under provisions of the Colorado constitution. The City provides a full range of municipal government services to an estimated 2017 population of 463,555 residents. The services include:

- City Attorney, City Clerk, Municipal Court
- City Auditor
- City Council
- Finance, Community Development, Economic Development, General Costs
- Fire protection, Emergency Management
- Information Technology
- Mayor, Communications, Human Resources, Procurement, Real Estate Services, Sustainability & Support Services
- Parks, Recreation and Cultural Services
- Planning & Development, Neighborhood Services
- Police protection
- Public Works

Also, the City owns and operates enterprise activities including:

- Airport
- Cemeteries
- Development Review
- Memorial Health System
- Parking System
- Patty Jewett Golf Course
- Pikes Peak – America's Mountain
- Valley Hi Golf Course

Fund Structure

City revenue is designated and set aside in funds. The funds of the City of Colorado Springs are organized according to Generally Accepted Accounting Principles (GAAP). For revenue and expenditure budgets for each fund, refer to the All Funds Summary table.

Basis of Accounting and Accounting Structure

Basis of Accounting

The General Fund, Special Revenue Funds, Capital Improvements Program Funds, and certain Trust Funds are maintained on a modified accrual basis, which records revenue when measurable and available. Expenditures are generally recorded when the liability is incurred. Enterprise Funds, Internal Services Funds, and certain Permanent Funds are maintained on an accrual basis, which records revenue at the time earned and expenses when incurred.

Basis of Budgeting

The budget is prepared in a manner consistent with the Colorado Revised Statutes. All funds are included within the budget along with the programs supported. The City's budget is prepared completely on a modified accrual basis, which is the same as the Basis of Accounting for all funds except Enterprise Funds, Internal Services Funds, and certain Permanent Funds.

Annual Budget Process and Budget Controls

In accordance with City Charter, Section 4-40(i), the Mayor presents a balanced budget to City Council on or before the first Monday in October in each year.

In accordance with City Charter, Section 7-30(a), the City Council shall, upon receipt of the budget, adopt the budget with or without amendment. In amending the budget, the Council may add or increase programs or amounts and may delete or decrease any programs or amounts, except amounts required by law or for debt service obligations or for estimated cash deficit.

As part of the annual budget cycle, budgets are adopted for all funds of the City. Budgetary controls are maintained for all funds of the City in conformance with the City Charter and Code to assure fiscally sound management.

After the annual appropriations ordinance is approved, with approval from the Chief Financial Officer, budget can be transferred within an appropriating department; however, transfers between appropriating departments or funds require City Council approval. Also, after the annual appropriations ordinance is approved, the Mayor may propose amendments to the annual appropriations ordinance. Such supplemental appropriation requests are transmitted to City Council for approval.

An encumbrance accounting system is used to assist in accomplishing budgetary control.

General Fund

The General Fund includes all activities of the City supported by City taxes and other non-dedicated revenue. These other revenue sources include license and permit fees, user charges, intergovernmental revenue, fines, miscellaneous revenue, and transfers from other funds. The General Fund also includes all traditional municipal expenditures such as those for public safety, parks, and transportation. See the General Fund Summary tab.

TRAILS, OPEN SPACE AND PARKS (TOPS)

Mission

To provide a means of acquiring and preserving new open space and providing parks and trails for recreational purposes on any public sites within the city and areas within the immediate vicinity.

Overview

The Trails, Open Space, and Parks (TOPS) revenue is generated from a 0.1% sales and use tax adopted by voters in April 1997, extended by voters in 2003, and set to expire in 2025. The majority of funds are designated for open space purchases and associated maintenance, development and maintenance of trails, and development of new parks.

For 2017, TOPS revenue is projected to be \$8,245,312, of which \$138,000 is estimated interest. As allowed in the TOPS ordinance, 3% of TOPS revenue is allocated for program administrative expenses and 6% is allocated for Maintenance Expenses. The remaining funds are allocated 20% for Park Acquisition and Development, 20% for Trails Acquisition, Development and Maintenance, and 60% for Open Space Acquisition. However, based on voter approval at the April 2013 election, the Parks category can now be used for Park Maintenance as well. Additional information can be found in the Parks, Recreation and Cultural Services narratives.

TOPS Budget by Category/Project	2017 Budget
Administration (3%)	\$274,503
Maintenance (6%)	\$505,768
Trails (20% max)	\$1,620,000
Project – Briargate Trail	65,000
Project – Cottonwood Trail – Academy Blvd. Underpass	450,000
Project – Cottonwood Trail – Austin Bluffs to Powers	325,000
Project – Midland Trail (west) – 8th St. to 21st St. (design)	110,000
Project – Shooks Run Trail – Las Vegas Underpass	495,000
Project – Sinton Trail – Chestnut Underpass	175,000
Open Space (60% min)	\$2,544,000
Acquisition Project – Red Rock Canyon Annual Payment	1,010,000
Acquisition Project – Open Space Acquisition Account	70,000
Stewardship Project – Red Rock Canyon Master Plan Implementation	575,000
Stewardship Project – Ute Valley Master Plan Implementation	240,000
Stewardship – Education	100,000
Stewardship – Rangers	175,000
Stewardship – Land Management	95,000
Stewardship – Resource Management	279,000
Parks (20% max)	\$1,230,700
Operating – Park Maintenance	790,700
Project – Playground Renovation/Replacement	315,000
Project – North Cheyenne Canon Park Master Plan Update	125,000
Total TOPS Budget by Category/Project	\$6,174,971

Administrative and Maintenance Costs

Provisions of the ordinance allocate 3% for administrative costs and 6% for maintenance of trails, open space and parks.

Open Space Acquisition & Stewardship

Funding for open space acquisition and preservation will receive a minimum of 60% of revenue collected over the lifetime of the tax. The revenue may be used to acquire real property in El Paso and neighboring counties and associated leases, development rights, water and water storage rights, mineral and fuel resource rights, and right-of-way and easements and to protect ecosystems, natural resources and landmarks, and visual geological and biological surface features, etc. Once acquired, properties may not be sold. Funding may also be used to manage, patrol, improve, and maintain acquired areas.

Trails Land Acquisition, Development and Maintenance

Funding for trails land acquisition, development, and maintenance will receive a maximum of 20% of revenue collected over the lifetime of the tax.

Parkland Acquisition, Development, and Maintenance

Funding for new parkland acquisition and development will receive a maximum of 20% of revenue collected over the lifetime of the tax. Based on voter approval at the April 2013 election, this category can now be used for maintenance as well as acquisition and development.

Budget Summary	2014 Actual	2015 Actual	2016 Budget	2017 Budget
Operating	\$2,104,681	\$1,278,684	\$2,129,585	\$2,219,971
Projects	4,621,671	7,757,485	4,200,137	3,955,000
Total	\$6,726,352	\$9,036,169	\$6,329,722	\$6,174,971

WOODSTONE SPECIAL IMPROVEMENT MAINTENANCE DISTRICT (SIMD)

2016 Budget: \$40,800

2017 Budget: \$33,971

Purpose

Provide for the maintenance of certain public improvements of general benefit to the residents of the district.

Revenue source

Assessments against the real property in the district.

Designated expenditure

Maintenance expenses of specific improvements as identified by the advisory committee in consultation with the Parks, Recreation and Cultural Services staff. Council approves the budget for the district.

Special Revenue Funds - overseen by Public Safety

PUBLIC SAFETY SALES TAX (PSST)

Mission

Provide a dedicated source of revenue to fund public safety operating and capital improvement needs.

Overview

In November 2001, City voters approved ballot question B4, which authorized a City Sales and Use Tax rate increase of 0.4% to fund public safety operating and capital improvement needs. As approved by voters, all revenue from the 0.4% tax is placed in a dedicated fund (Public Safety Sales Tax Fund) and is not used to replace any local funds already budgeted for public safety operations. In conjunction with the approval of the 2002 Public Safety Sales Tax Fund (PSST) budget, Council also adopted a ten-year plan for the fund that presented multi-year projections to achieve the purpose and intent of ballot question B4.

Budget Summary	2014 Actual	2015 Actual	2016 Budget	2017 Budget
Uses of Funds				
Salaries/Benefits	\$24,218,012	\$23,169,676	\$27,154,880	\$28,330,952
Operating	2,591,012	2,388,979	2,948,472	3,375,334
Capital Outlay	1,268,518	488,352	734,021	791,906
CIP	(41,470)	296,493	249,087	0
Total	\$28,036,072	\$26,343,500	\$31,086,460	\$32,498,192
Personnel				
Uniformed FTE	158.00	171.00	171.00	171.00
Civilian FTE	58.50	58.50	58.50	62.50
Total Positions	216.50	229.50	229.50	233.50

Expenditure Overview

For 2017, \$32.6 million in PSST revenue is projected. Given the volatility of sales and use tax revenue, and to help protect against any revenue shortfalls and unforeseen fiscal events, a fund balance target of at least 16.67% is maintained. For 2017, a small contribution to the fund balance of \$72,977 is included, maintaining the available fund balance to 16.64% of revenue. Overall, there is \$32.5 million available for appropriation in 2017.

For 2017, PSST funding for the Fire Department totals \$15.4 million. The funding is used for uniformed and civilian staffing, operating, and equipment expenses. This includes projects and equipment, and other ongoing expenditures and one-time capital outlay.

For 2017, PSST funding for the Police Department totals \$17.1 million. The funding is used for uniformed and civilian staffing, operating, and equipment expenses. This includes projects and equipment, and other ongoing expenditures and one-time capital outlay.

**City of Colorado Springs
Public Safety Sales Tax Fund
Ten-Year Plan 2017 - 2026**

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
	Budget	Projected								
FTE Employees										
Sworn	171.00	171.00	171.00	171.00	171.00	171.00	171.00	171.00	170.00	168.00
Civilian	62.50	62.50	62.50	62.50	62.50	62.50	62.50	62.50	62.50	62.50
Total FTE Employees	233.50	232.50	230.50							
Beginning Fund Balance	\$5,348,302	\$5,421,279	\$5,523,112	\$5,633,562	\$5,746,234	\$5,861,158	\$5,978,382	\$6,097,950	\$6,219,909	\$6,344,307
Revenue										
Sales & Use Tax	\$32,429,249	\$33,077,834	\$33,739,391	\$34,414,178	\$35,102,462	\$35,804,511	\$36,520,602	\$37,251,014	\$37,996,034	\$38,755,954
Interest	91,920	54,213	55,231	56,336	57,462	58,612	59,784	60,980	62,199	63,443
Reimbursement from other govt.	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Fund Revenue	\$32,571,169	\$33,182,047	\$33,844,622	\$34,520,514	\$35,209,924	\$35,913,123	\$36,630,385	\$37,361,993	\$38,108,233	\$38,869,398
Expenditures										
Fire										
Salaries and Benefits	\$13,275,594	\$13,541,106	\$13,811,928	\$14,088,167	\$14,369,930	\$14,657,328	\$14,950,475	\$15,249,485	\$15,554,474	\$15,865,564
Operating Expenses	1,593,391	1,643,943	1,566,440	1,597,764	1,629,719	1,662,313	1,695,559	1,729,471	1,764,061	1,799,342
Capital Outlay	543,906	504,303	501,833	585,576	314,411	320,699	327,113	333,655	340,328	347,135
Public Safety CIP	0	0	119,780	48,469	332,315	338,961	345,741	352,655	359,708	366,902
Fire total	\$15,412,891	\$15,689,352	\$15,999,981	\$16,319,976	\$16,646,375	\$16,979,302	\$17,318,888	\$17,665,266	\$18,018,572	\$18,378,943
Sworn FTE	85.00	85.00	85.00	85.00	85.00	85.00	85.00	85.00	85.00	85.00
Civilian FTE	19.50	19.50	19.50	19.50	19.50	19.50	19.50	19.50	19.50	19.50
Police										
Salaries and Benefits	\$15,055,358	\$15,360,919	\$15,704,247	\$15,857,924	\$16,218,682	\$16,705,675	\$17,161,986	\$17,544,825	\$17,935,320	\$18,333,625
Operating Expenses	1,781,943	1,781,943	1,781,943	1,781,943	1,781,943	1,781,943	1,781,943	1,781,943	1,781,943	1,781,943
Capital Outlay	248,000	248,000	248,000	448,000	448,000	328,979	248,000	248,000	248,000	248,000
Support Services CIP	0	0	0	0	0	0	0	0	0	0
Police total	\$17,085,301	\$17,390,862	\$17,734,190	\$18,087,867	\$18,448,625	\$18,816,597	\$19,191,929	\$19,574,768	\$19,965,263	\$20,363,568
Sworn FTE	86.00	86.00	86.00	86.00	86.00	86.00	86.00	86.00	85.00	83.00
Civilian FTE	43.00	43.00	43.00	43.00	43.00	43.00	43.00	43.00	43.00	43.00
Total Fund Expenditures	\$32,498,192	\$33,080,214	\$33,734,171	\$34,407,843	\$35,095,000	\$35,795,899	\$36,510,817	\$37,240,034	\$37,983,835	\$38,742,511
Fund Balance Contribution (Draw)	\$72,977	\$101,833	\$110,450	\$112,672	\$114,924	\$117,224	\$119,568	\$121,959	\$124,398	\$126,887
Ending Fund Balance	\$5,421,279	\$5,523,112	\$5,633,562	\$5,746,234	\$5,861,158	\$5,978,382	\$6,097,950	\$6,219,909	\$6,344,307	\$6,471,194
Fund Balance % of Revenue	16.64%	16.64%	16.65%							

Special Revenue Funds - overseen by the Finance Department

CABLE FRANCHISE

Mission

To provide support for the City and the Southern Colorado Educational Television Consortium (SCETC) with educational and governmental programming services, operations, facilities and equipment, and expenditures for telecommunications and information technology, operations, facilities, and equipment.

Overview

In July 2000, City Council approved Ordinances No. 00-118 and 00-119 establishing the terms, fees, compensation, conditions, and other matters of franchise between the City and Adelphia Communications and WideOpen West. On November 7, 2000, Colorado Springs voters approved Measures 2A and 2B to grant nonexclusive franchise agreements to Adelphia Communications and WideOpen West (WideOpen West's financial circumstances precluded the company from initiating the infrastructure required to offer cable service in Colorado Springs). As of August 1, 2006, control of the Adelphia cable system serving Colorado Springs was finalized when Adelphia was transitioned to Comcast. According to the terms of the franchise agreement, Comcast assumed the obligations of the franchise and the franchise remains unmodified and in full force and effect. In November 2006, Colorado Springs voters approved Measure 2A to grant a nonexclusive franchise agreement to Falcon Broadband; and in April 2007, voters approved Measure E to grant a nonexclusive franchise agreement to Porchlight Communications. However, effective July 15, 2009, Porchlight is no longer a cable provider. In accordance with the Comcast franchise agreement, the SCETC will receive 20% of the funds; and the City will apply its share towards information technology and communication needs. The SCETC will receive 10% of the funds from Falcon.

2017 Cable Franchise Grant		
Revenue		
Subscriber revenue		\$ 1,068,000
	Total Revenue	\$1,068,000
Expenditures		
City information technology strategic needs		\$ 377,900
Southern Colorado Educational Television Consortium (SCETC)		213,000
SpringsTV implementation equipment and staffing		374,440
Citizen engagement staffing		102,660
	Total Expenditures	\$1,068,000

Revenue Overview

Subscriber rate is \$1.20 per month for Comcast and \$1.53 for Falcon.

Expenditure Overview

City Information Technology Strategic Needs

\$377,900

Support of the City's information technology strategic needs. These funds service existing lease payments related to the acquisition and implementation of systems, contribute to server upgrades, annual software maintenance fees, enhanced functionality, and other strategic projects.

Southern Colorado Educational Television Consortium Share

\$213,000

Provided for the SCETC to continue operating the network and production truck to cable cast from remote sites for increased learning/educational opportunities.

SpringsTV**\$374,440**

Five positions are funded along with operational costs to allow SpringsTV to meet programming and equipment requirements in addition to the resources required for live broadcasting and department program requests.

Citizen Engagement**\$102,660**

A position was added in 2016 to lead, coordinate, and participate in citizen engagement functions for City programs and operations. Initially, the focus will be on implementing a Citizen Empowerment Suite, to include a modern 311 system made up of a wiki/knowledge base, data portal, dashboards, website content management, social media, Speak Up!, business hub, legislative management, public budget outreach, and Sandbox.

CITY-FUNDED CAPITAL IMPROVEMENTS PROGRAM (CIP)**Mission**

To provide a dedicated source of revenue to fund ongoing capital repair or replacement of existing infrastructure.

Overview

The General Fund's total Capital Improvements Program (CIP) budget is \$15,290,667 in 2017. However, \$7.1 million is retained in the General Fund – capital projects for stormwater. The General Fund transfer to the City Funded CIP Fund is \$7,993,087, which is budgeted in General Costs. In addition, there is \$222,000 in anticipated interest earnings. This will fund \$1.5 million for roads & bridge projects, nearly \$600,000 for grant matches, \$750,000 technology improvements, \$1.5 million for facility improvements, and nearly \$2.4 million for various payments and other projects. A detailed list of projects is in Section 32, Capital Improvements Program (CIP).

Budget Summary	2014 Actual	2015 Actual	2016 Budget	2017 Budget
CIP Construction	\$10,204,472	\$14,054,024	\$18,131,169	\$8,215,084
Total	\$10,204,472	\$14,054,024	\$18,131,169	\$8,215,084

* In any given year, the actual funds spent may equal more than the amount appropriated because project funds are rolled over from year to year.

GIFT TRUST**2016 Budget:** \$1,900,000**2017 Budget:** \$1,900,000**Purpose**

Provide a fund for gifts received by the City during the year for specific purposes.

Revenue source

Donations from private individuals or businesses.

Designated expenditure

As designated by donor.

LODGERS AND AUTOMOBILE RENTAL TAX (LART)**Mission**

To attract visitors and enhance the economy of the City and the Pikes Peak Region. Revenue not otherwise obligated may be used for the acquisition, construction, maintenance, and operation of public infrastructure or public improvements; which constitute, in part, visitor or tourist attractions. Revenue may also be appropriated for economic development activities as determined by City Council.

Revenue Overview

Revenue resulting from the City's 2% lodging and 1% automobile rental tax are deposited into the Lodgers and Automobile Rental Tax (LART) Fund. Uses of LART revenue is limited to tourist promotion and visitor attraction as well as for economic development activities.

LART resources available for appropriation in 2017 are projected at \$5,518,000. This amount is based on a collaborative projection by the Colorado Springs Convention & Visitors Bureau (CVB) and City Finance staff.

Expenditure Overview

The LART Fund is overseen by City Council and a City Council appointed committee called the LART Advisory Committee. The LART Advisory Committee review applications for funding each year for visitor attraction and economic development related events and programs. Pursuant to City Code 2.9.110, the LART Advisory Committee makes recommendations to the City concerning expenditures of the LART Fund.

On January 1, 2015, the City entered into a three-year contract with the CVB, which expires on December 31, 2017. This is the first multi-year contract that has been executed between City and CVB. Paragraph 3- Funding Agreement, provides that two-thirds of LART revenue collected in excess of the LART revenue budget will also be paid to the CVB.

For 2017, the largest award is to the Colorado Springs Convention & Visitors Bureau (CVB), which is equivalent to 2/3 of the LART revenue. According to the contract with the CVB, in the event total annual revenue to the LART Fund during the year, including any amounts carried forward from prior years, are less than the appropriated amount, the CVB will pay the City back a percentage, equal to the percentage originally appropriated, of the difference between the budgeted amount and the actual collections. In the event total revenue to the LART Fund are more than the appropriated amount, the City will pay the CVB, in addition to the allocated amount, a percentage, equal to the percentage originally appropriated, of the difference between the budgeted amount and the actual collection.

LODGERS AND AUTOMOBILE RENTAL TAX (LART)

Total Anticipated Revenues from LART: \$5,518,000

Organization	Event/Project Name	LART Expenditures
Resolution Events		
Pikes Peak Auto Hill Climb Educational Museum Inc.	Pikes Peak International Hill Climb	\$150,000
Colorado Springs Veterans Day Parade, Inc.	Veterans Day Parade	\$10,000
Colorado Springs Sports Corporation	Rocky Mountain State Games	\$25,000
Hot Apple Productions, LLC	Labor Day Lift Off	\$122,000
Colorado Springs Philharmonic Orchestra	Summer Symphony	\$142,100
Trails and Open Space Coalition	Starlight Spectacular	\$4,000
Holly Berry House, Inc. Rock Ledge Ranch Foundation	Holly Berry House Folk Art Festival	\$2,000
Colorado Springs Rodeo Association	Pikes Peak or Bust Rodeo	\$20,000
Festival of Lights	Festival of Lights Parade	\$12,500
Pikes Peak Range Rider Foundation	Colorado Springs Western Street Breakfast	\$4,000
IAFF Local 5	Fallen Firefighter Memorial	\$9,553
	Subtotal for City Sponsored by Resolution	\$501,153
Tourism		
Colorado Springs Convention & Visitors Bureau	(2/3 of total LART revenue)	\$3,678,667
Bruno Event Team	2018 U.S. Senior Open	\$165,000
Great White North Communications Ltd.	Colorado Springs International Dragon Boat Festival	\$15,000
Sk8-Strong	Rocky Mountain Rampage	\$20,000
Pikes Peak Pickleball Association	2nd Annual Great Plains Regional Pickleball Tournament	\$10,000
El Pomar Foundation	Regional Air Service Task Force Airport Advertising	\$150,000
Community Ventures	Summer tourism magazine	\$16,000
Pikes Peak Marathon, Inc.	Pikes Peak Ascent & Marathon	\$10,000
Colorado Springs Youth Sports, Inc./El Pomar Youth Sports Pa	2017 Adrenaline Boys and Girls Tournament	\$18,000
Rocky Mountain Athletic Conference	RMAC Wrestling Championship	\$4,000
Colorado Springs Sports Corporation	Speedskating Olympic Trials	\$25,000
Triple Crown Sports	Sparkler Junior	\$75,000
Colorado Springs Sports Corporation	Pikes Peak Cycling Hill Climb & USA Cycling Hill Climb National	\$15,000
Colorado Springs Regional Business Alliance	Marketing Campaign	\$25,000
Pikes Peak Outdoor Recreation Alliance	Outside Pikes Peak	\$10,000
	Subtotal for Tourism	\$4,236,667
Community Events		
Colorado Springs Sports Corporation	2017 Xfinity Roller Sports Extravaganza	\$5,000
Cultural Office of the Pikes Peak Region (COPPeR)	PeakRadar.com	\$50,000
Colorado Springs Fine Arts Center	Colorado Springs Fine Arts Center	\$50,000
Pikes Peak Celtic Festival	Pikes Peak Celtic Festival	\$8,000
Colorado Military Music Society	Colorado Military Taptoo	\$12,500
Revolution-Shift-S3ctor, LLC	Pikes Peak Airstrip Attack	\$15,000
Colorado Springs Switchbacks FC	Colorado Springs Switchbacks FC	\$20,000
Theatreworks	Summer Shakespeare Festival	\$7,500
Gleneagle Sertoma Club	Pikes Peak Soap Box Derby	\$864
Good Times Car Show	Good Times Car Show	\$2,304
El Paso County Homeless Veterans Coalition	Annual Veterans Recognition Ride	\$2,160
Rocky Mountain Motorcycle Museum & Hall of Fame, Inc.	16th Annual Tejon Street Bike Fest	\$6,400
Pikes Peak Road Runners, Inc.	Super Half Marathon & 5K	\$1,008
Pikes Peak Road Runners, Inc.	American Discovery Trail Marathon	\$576
Angels of America's Fallen	Chick-fil-A Patriots' Festival	\$396
Friendly Sons & Daughters of St. Patrick	St. Pat's Parade, 5K Run, 50K Bike Ride	\$10,000
Grand Prix of Running	Take 5 in the Garden	\$648
Grand Prix of Running	Classic 10K	\$216
KRCC-FM Colorado College	Blues Under the Bridge	\$5,000
Springs Spree: A City in Celebration, Inc.	Springs Spree	\$7,000
YMCA of the Pikes Peak Region	Turkey Trot 5K	\$2,304
Imagination Celebration	What If...Festival of Innovation and Imagination	\$2,500
National MS Society	Walk MS Colorado Springs	\$1,080

Organization	Event/Project Name	LART Expenditures
Old Colorado City Associates, Ltd	41st Annual Territory Days	\$15,000
Colorado Springs Rodeo Inc.	Colorado Springs Rodeo Summer Series	\$10,000
Rocky Mountain Motorcycle Museum & Hall of Fame, Inc.	29th Annual High Country Toy Run	\$2,700
Eclectic Fandom, LLC dba GalaxyFest	GalaxyFest	\$5,000
	Subtotal for Community	\$243,156
Capital Improvement		
City of Colorado Springs	Pikes Peak Summit Complex	\$250,000
Rocky Mountain Field Institute	Garden of the Gods Community Restoration Program	\$10,000
	Subtotal for Capital Improvement	\$260,000
	Total 2017 LART Expenditures	\$5,240,976
	2017 Amount Available to be Appropriated	\$735,326

SENIOR PROGRAMS

Mission

To provide support for the YMCA Senior Center contract and the operations of the Golf Acres Complex.

Overview

Due to significant budget reductions in 2010, the Parks, Recreation and Cultural Services Department explored alternative means to provide services to the community. In some instances, partnerships were formed. In other instances, operations were turned over to a non-profit or for-profit entity. In 2010, it was determined that the best long-term solution was to transfer ownership of the Golf Acres Complex to the Housing Authority with the understanding that senior services would continue and potentially be enhanced or expanded over time. The agreement with the Housing Authority provided that the Housing Authority would continue to operate the Golf Acres Complex conveyed for senior services consistent with the usage at the time of the agreement. In addition, the agreement provided that if the Housing Authority proposed to cease senior services operations on the Golf Acres Complex, the City had the first right to reacquire the Golf Acres Complex under the same general terms and conditions. In November 2010, City Council approved Resolution No. 208-10 authorizing the transfer of the Human Services Complex (HSC) to the Housing Authority. In January 2011, City Council approved a supplemental appropriation ordinance (Ordinance No. 11-1) for the Human Services Complex Fund in the amount of \$1,200,000 and the Senior Center Fund in the amount of \$800,000 to allow payment of funds associated with the transfer of the Golf Acres Complex (a.k.a. the Human Services Complex or "HSC") and the Colorado Springs Senior Center to the Colorado Springs Housing Authority ("Housing Authority"). Actual cash transfers together were approximately \$1.6 million.

In 2014, the Housing Authority notified the City that it could no longer operate the Golf Acres Complex including the Senior Center under the existing model. In October 2014, the City issued a Request for Qualifications ("RFQ") to identify qualified firms capable of operating the Senior Center. The YMCA of the Pikes Peak Region ("YMCA") was the only respondent to the RFQ and was determined to be highly qualified by the RFQ review team. After determining that the City could take over operations, with the assistance of the YMCA, the City agreed to exercise its first right to reacquire the property. City staff, in coordination with the Senior Center staff, Housing Authority and YMCA, held multiple meetings with stakeholders to gather public input about the Senior Center transition. In addition, City staff accepted comments on comment cards provided at the Senior Center, by email, and through many phone calls. In response to the input received, the City, Housing Authority and YMCA agreed to transfer the ownership and management of the complex on or about August 31, 2015, with a transition period between June 1 and August 31 to better ensure a seamless transition from Housing Authority ownership and management to City ownership and YMCA management. In order to accomplish that goal, the parties entered into three agreements.

1. **Conveyance agreement** – conveying from the Housing Authority to the City all real property at the Golf Acres Complex, all personal property related to the Senior Center and the remaining balances of the funds that were transferred to the Housing Authority in 2011.

2. **Professional services agreement** – between the City and the YMCA under which the YMCA served as the City’s agent during the transition period. The YMCA was responsible for evaluating the Senior Center operations, working with the City to create a transition plan, and implementing the transition plan.
3. **Management agreement** – under which the YMCA will operate and manage the Senior Center starting August 31, 2015.

In August 2015, City Council approved a supplemental appropriation ordinance (Ordinance No. 15-51) to adopt the 2015 budget and appropriate monies for the Senior Programs Fund to support all expenses incurred from September 1 through December 31, 2015 for the YMCA contract and operations of the Golf Acres Complex. The 2017 budget for the Senior Programs Fund is provided in the table below.

2017 Senior Programs	
Revenue	
CD Smith Trust	\$ 25,000
Koch Trust	\$ 5,000
Elliot Trust	\$ 7,000
Leases	\$ 238,000
Interest	\$ 7,000
Total Revenue	\$ 282,000
Expenditures	
Maintenance and utilities – Golf Acres	\$ 92,000
CD Smith Trust eligible expenses	\$ 25,000
Commercial management fee	\$ 25,000
YMCA contract	<u>\$ 140,000</u>
Total Expenditures	\$ 282,000

Revenue Overview

For 2017, rental revenue from tenants of the Golf Acres Complex is estimated to be \$238,000; dedicated revenue from the three trusts is estimated to be \$37,000; and interest revenue is estimated at \$7,000.

Expenditure Overview

For 2017, an estimated payment of \$140,000 will be made per the YMCA contract to offset its operating costs, \$117,000 will be used by the City for operations of the Golf Acres Complex; and \$25,000 is estimated for certain expenditures allowed by the CD Smith Trust.

Enterprise Funds

These funds account for the acquisition, operation, and maintenance of the City’s facilities and services that are entirely or predominantly supported by user charges or those for which the City has decided that periodic determination of the revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Additional information on these funds can be found in the Enterprises section.

Grants Funds

AIRPORT GRANTS FUND

2016 Budget: \$13,190,108

2017 Budget: \$13,222,222

Purpose:

All anticipated grant revenue and interest earnings are budgeted, which streamlines the process for accepting grants. A resolution from City Council is still required to accept all grants, but a separate appropriation is not necessary.

Revenue source:

Airport Improvement Program (AIP) and Colorado Discretionary Aviation Grant funds, as well as any anticipated interest earnings.

Designated expenditure:

Grant activities as approved by City Council or Mayor, as required per the granting agency, plus interest earnings for those grants eligible to earn and spend interest income.

GRANTS FUNDS

2016 Budget: \$34,749,889

2017 Budget: \$24,919,199

Purpose:

All anticipated grant revenue and interest earnings are budgeted, which streamlines the process for accepting grants. A resolution from City Council is still required to accept all grants, but a separate appropriation is not necessary.

Revenue source:

Various grants as well as any anticipated interest earnings. Includes FEMA, CDBG, ESG, SAFETEA-LU, and FTA grant funds, among others.

Designated expenditure:

Grant activities as approved by City Council or Mayor, as required per the granting agency, plus interest earnings for those grants eligible to earn and spend interest income.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

Mission – To ensure decent affordable housing, to provide services to the most vulnerable in our communities, and to create jobs through the expansion and retention of businesses.

Each activity must meet one of the following national objectives for the program: benefit low- and moderate-income persons, prevention or elimination of slums or blight, or address community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community for which other funding is not available.

(See the Community Development narrative for details of this fund.)

EMERGENCY SHELTER ACT GRANT

ESG funds can be used for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and data collection through the Homeless Management Information System or HMIS.

(See the Community Development narrative for details of this fund.)

HOME INVESTMENT PARTNERSHIP (HOME)

Awarded annually as formula grants to participating jurisdictions, the program allows States and local governments to use funds for grants, direct loans, loan guarantees or other forms of credit enhancements, or rental assistance or security deposits.

(See the Community Development narrative for details of this fund.)