

2017 GENERAL FUND EXPENDITURES \$272,443,409

2015 Actual – 2017 General Fund Budget by Department

Department	2015 Actual	2016 Budget	2016 Amended Budget*	2017 Budget	2017 Budget - 2016 Amended Budget
City Attorney, City Clerk, Municipal Court	\$8,718,988	\$9,747,444	\$9,747,444	\$9,601,721	(\$145,723)
Positions	82.00	85.50	85.50	85.50	0.00
City Auditor	\$1,328,823	\$1,417,004	\$1,417,004	\$1,482,969	\$65,965
Positions	14.00	14.00	14.00	14.00	0.00
City Council	\$861,465	\$930,413	\$930,413	\$936,887	\$6,475
Positions	5.00	5.00	5.00	5.00	0.00
Finance, Community Development, Economic Development	\$3,320,029	\$3,661,140	\$3,661,140	\$3,881,503	\$220,363
Positions	34.75	34.75	34.75	38.75	4.00
Fire & OEM	\$46,171,308	\$48,479,554	\$48,479,554	\$50,889,465	\$2,409,911
Positions	379.50	379.50	379.50	391.50	12.00
Information Technology	\$12,415,845	\$12,754,444	\$12,754,444	\$12,941,733	\$187,289
Positions	52.00	54.00	58.00	66.00	8.00
Mayor & Support Services	\$15,790,534	\$16,257,015	\$16,257,015	\$7,881,304	(\$8,375,711)
Positions	40.25	42.25	44.25	44.25	0.00
Parks, Recreation & Cultural Services	\$14,600,540	\$15,883,760	\$15,883,760	\$12,190,595	(\$3,693,165)
Positions	72.75	72.75	76.75	75.75	(1.00)
Planning & Development	\$1,466,243	\$2,786,028	\$3,844,752	\$4,194,925	\$350,173
Positions	16.00	29.00	43.00	46.00	3.00
Police	\$88,566,020	\$88,883,725	\$88,883,725	\$90,747,578	\$1,863,854
Positions	825.50	813.50	815.50	812.50	(3.00)
Public Works	\$21,562,918	\$22,671,648	\$23,747,292	\$25,899,072	\$2,151,780
Positions	191.00	191.00	195.00	217.00	22.00
General Costs	21,156,761	22,247,410	22,247,410	36,452,570	\$14,205,160
SCIP Debt Service	7,838,750	2,766,750	2,766,750	0	(\$2,766,750)
General Fund CIP & Projects	17,295,879	18,274,169	17,545,729	15,343,087	(\$2,202,642)
General Fund Expenditures	\$261,094,103	\$266,760,504	\$268,166,432	\$272,443,409	\$4,276,978
General Fund Positions	1,712.75	1,721.25	1,751.25	1,796.25	45.00

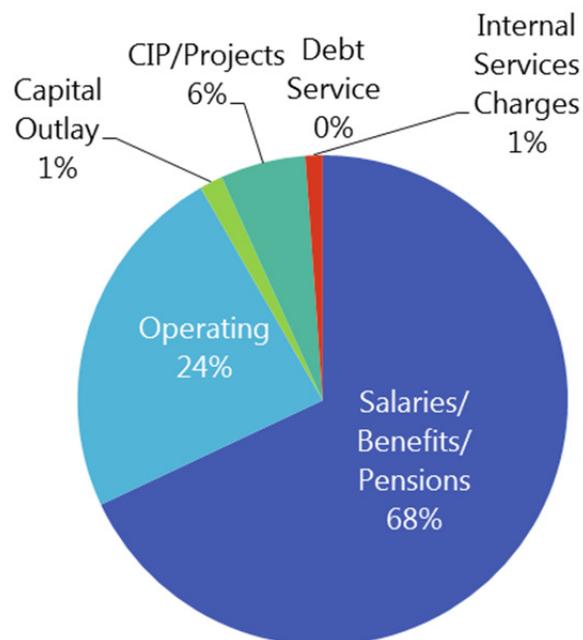
- For the 2017 budget, all utilities expenses were moved from department budgets to General Costs (totaling \$5.9 million) and both the fleet contract and fuel purchase were moved from Support Services to General Costs (totaling \$7.9 million)
 - For the 2017 budget, utilities expenses were moved from Parks, Recreation & Cultural Services to General Costs, totaling \$4.1 million
 - For 2017 budget, 3.0 positions were transferred to Finance from Police to centralize financial transactions
 - For the 2016 Budget, Neighborhood Services (f/k/a Code Enforcement) (totaling \$1.3M and 12.00 General Fund FTE) was transferred from Police. Neighborhood Services is in the Planning and Development Department
- * 2016 amended budget as of 8/4/2016

2017 GENERAL FUND EXPENDITURES \$272,443,409

2015 Actual – 2017 General Fund Budget by Category

Category	2015 Actual	2016 Budget	2016 Amended Budget*	2017 Budget	2016 Budget - 2015 Amended Budget
Salaries/ Benefits/ Pensions	\$169,066,366	\$175,003,313	\$175,139,468	\$185,256,684	\$10,117,216
Operating	60,044,871	63,766,531	65,135,719	64,590,873	(544,846)
Capital Outlay	4,386,835	3,786,862	4,415,887	4,163,889	(251,998)
CIP/Projects	17,295,879	18,274,169	17,545,729	15,343,087	(2,202,642)
Debt Service	7,838,750	2,766,750	2,766,750	0	(2,766,750)
Internal Services Charges	2,461,402	3,162,880	3,162,880	3,088,876	(74,004)
General Fund Expenditures	\$261,094,103	\$266,760,504	\$268,166,432	\$272,443,409	\$4,276,976

* 2016 amended budget as of 8/4/2016

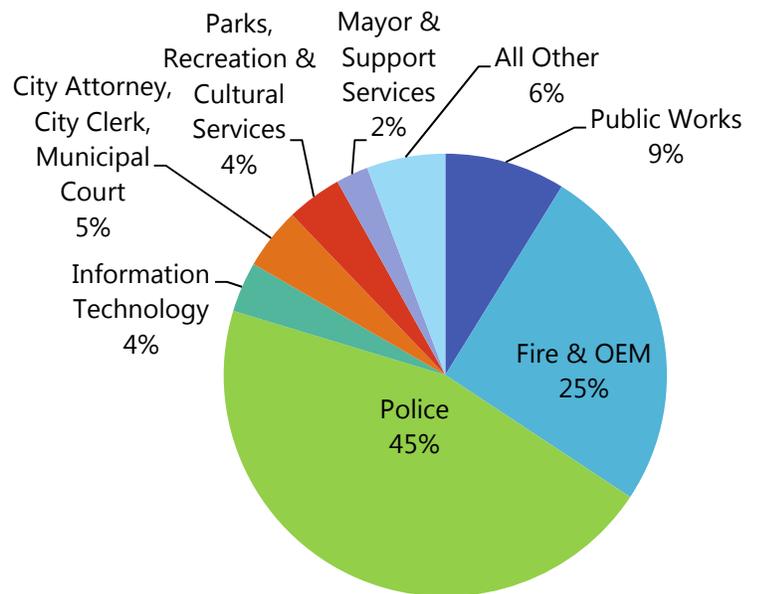
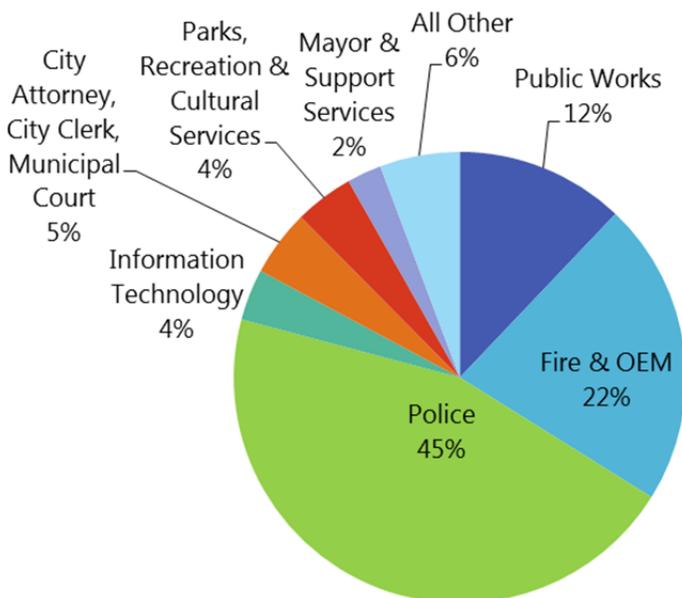


2017 GENERAL FUND EXPENDITURES

\$272,443,409

2017 Budgeted Positions by Department

2017 Budgeted Salaries/Benefits/Pensions by Department



The departments within the "All Other Departments" category include:

- City Council
- City Auditor
- Finance, Community Development, Economic Development
- Planning & Development

2016 Budget – 2017 Budget Major Changes

2016 General Fund Budget		\$266,760,504
2017 Revenue increases/(decreases)		\$5,682,905
Total Projected 2017 General Fund Revenue		\$272,443,409
2016 General Fund Expenditure Budget		
		\$266,760,504
One-time 2016 expenditure items removed		
Misquito mitigation, equipment for Fire Code Inspector and Code Enforcement officers	(91,737)	
Additional payment to Health Insurance fund	(255,000)	
SCIP debt service (last payment in 2016)	(2,767,000)	
Citywide Salaries/Benefits/Pension Changes:		
Closed sworn pension plan cost increases	2,157,501	
Net change to fund existing positions & overtime	744,382	
Sworn rank progression (Police + Fire)	698,672	
Pay for performance & compensation update	3,200,000	
Pay practice change	(500,000)	
Citywide Operating Changes:		
Fuel & contract changes	(1,142,967)	
Utility rate increases	238,360	
Funding for SBDC (for total of \$55,000)	27,500	
Municipal election (April only)	350,000	
Department Funding Changes:		
Fire station #22 staffing	992,000	
Close the PPRTA transit level of effort gap	577,000	
Stormwater	969,474	
Vehicle replacement (with offsetting revenue)	500,000	
Maintain the PPRTA transportation level of effort	307,000	
Other operating changes	(322,280)	
Total Estimated 2017 GF Expenditures		\$272,443,409

Summary of Major General Fund Unfunded Operating Requests

Requesting Division	Description	Amount	Requested
City Attorney, City Clerk, Municipal Court			
City Attorney	eDiscovery Clerk	\$48,189	1.00
City Clerk	License Enforcement Officer	73,352	1.00
City Clerk	Licensing Specialist II	56,698	1.00
Municipal Court	Additional Courtroom Assistant Position	67,085	1.00
Municipal Court	Additional Probation Officer	41,123	0.50
Municipal Court	Additional Municipal Court Clerk I - Probation	25,039	0.50
Municipal Court	Jury Commissioner	16,771	0.25
Municipal Court	Additional Municipal Court Clerk II - Violations Bureau	53,653	1.00
Fire & OEM			
Fire	Human Resource Recruiter	\$64,177	1.00
Fire	Personal Protective Equipment for Firefighters	128,271	-
Fire	Medical Division assistant	55,417	1.00
Fire	Medical Lieutenants	61,289	-
Fire	Fire and Life Safety Educator	116,955	1.00
Fire	Chemical detection and identification equipment	150,000	-
Fire	Apparatus equipment and supplies	101,100	1.00
Information Technology			
IT - Information Technology	IT Tech Refresh for Desktop, Systems and Network	\$468,218	-
IT - Information Technology	Esri ArcGIS Online User Licenses	45,000	-
IT - Information Technology	Benchstock for New Desktops/Laptops for Departments	320,000	-
IT - Information Technology	Disaster Recovery CIP O&M Costs	60,000	-
Mayor & Support Services			
HR - Employment Services	Diversity and Inclusion - Scholarships and Outreach Initiatives	\$10,000	-
HR - Risk Management	Mosquitos Mitigation	10,000	-
Real Estate Services	Out of Town Travel	5,000	-
Real Estate Services	Real Estate Specialist I	63,000	1.00
Real Estate Services	Database-Real Estate	40,000	-
Communications	PIO for Public Works/Stormwater	77,238	1.00
Communications	Web Developer	45,000	1.00
Parks, Recreation & Cultural Services			
Parks - Cultural Services	Public Arts Master Plan	\$50,000	-
Parks - Cultural Services	Admin Tech/Development Support ("Special" position)	52,000	1.00
Parks - Cultural Services	Museum Strategic Plan Implementation	13,000	-
Parks - Forestry	Forest Management Contracted Services	180,245	-
Parks - Forestry	Hazard Tree Removal Contract Funding	250,000	-
Parks - Park Operations and Development	Water	1,531,273	-
Parks - Park Operations and Development	Environmental Health and Safety Position	69,922	1.00
Parks - Park Operations and Development	Senior Maintenance Tech-North Athletic	58,153	1.00
Parks - Recreation and Administration	Middle School Afterschool Program - Deerfield Hills	15,900	-
Parks - Recreation and Administration	Recreation Assistant - Adult Sports	44,150	1.00

Summary of Major General Fund Unfunded Operating Requests

Requesting Division	Description	Amount	Requested
Planning and Development			
Planning and Development - Land Use Review	Additional Inspector II position - EDR	\$99,845	1.00
Planning and Development - Land Use Review	Temporary Staff for review of Engineering applications and reports	10,000	-
Planning and Development - Land Use Review	Engineering Module to the Acella Programming	35,000	-
Planning and Development - Land Use Review	Additional Planner II Position for Comprehensive Planning	78,675	1.00
Planning and Development - Land Use Review	Intern for Urban Planning and Revisions to the Downtown FBZ	10,000	-
Planning and Development - Neighborhood Services	Additional Code Enforcement Officer	78,271	1.00
Planning and Development - Neighborhood Services	Reclassify Seasonal Temporary staff to Maintenance Technician I	7,560	1.00
Planning and Development - Neighborhood Services	Code Enforcement Module added to Acella Programming	35,000	-
Planning and Development - Neighborhood Services	Private Contract for Landscape and Weed Abatement	50,000	-
Police			
Police	Strategy to Reach and Maintain Authorized Staffing	\$663,000	-
Police	Chemist Position	92,500	1.00
Police	Full Time Background Cadre Position	0	1.00
Police	Community Service Officers	288,195	4.00
Police	DNA Analyst Position	95,000	1.00
Police	Strategic Information Center Crime Analyst II	75,000	1.00
Police	Rifle Rated Tactical Blankets	80,000	-
Police	Community Relations Police Officer Position	97,000	1.00
Police	Background Cadre Clerical Position	0	1.00
Police	CSPD Human Resources Generalist Position	76,500	1.00
Police	Paralegal for Public Safety Attorney	61,500	1.00
Police	Crimes Against Children Civilian Criminal Investigator Seasonal/Temp	44,500	-
Police	Property Crimes Civilian Criminal Investigator Seasonal/Temp	44,500	-
Police	Impound Lot Evidence Technician Position	75,000	1.00
Police	Violent Crimes Civilian Criminal Investigator Seasonal/Temp	44,500	-
Police	Fraud Unit Civilian Criminal Investigator Seasonal/Temp	44,500	-
Police	Property Crimes Civilian Criminal Investigator Seasonal/Temp	44,500	-
Police	Metro VNI Civilian Criminal Investigator Seasonal/Temp	44,500	-
Police	Tactical Enforcement Team Sergeant	120,000	1.00
Police	Human Trafficking Grant Cash Match	75,000	-
Public Works			
City Engineering	GPS Survey Rover	\$20,000	1.00
City Engineering	Accela Permit Integration into PeopleSoft and additional licenses	64,000	-
City Engineering	Vehicle Replacement	25,000	-
Operations & Maintenance	ESRI Roads and Highways Extension in ArcGIS	50,000	-
Operations & Maintenance	4 FTEs - Equipment Operator I	168,778	4.00
Operations & Maintenance	5 Vehicles (trucks)	175,000	-
Operations & Maintenance	Automated Vehicle Location System (AVL)	65,000	-
Traffic Engineering	LERMS Export File for Crash Magic Software	40,000	-
Traffic Engineering	Computer Upgrades	24,200	-
Traffic Engineering	Signal Maintenance Vans	74,570	1.00
Traffic Engineering	Senior Planner Position	85,434	-
Total Major General Fund Unfunded Operating Requests		\$7,485,726	39.25

2017 Expenditure Summary						
Department	2014 Actual	2015 Actual	2016 Budget (Jan 1)	2016 Amended (as of 8/4/16)	2017 Budget (Oct 3)	2017 Budget - 2016 Amended Budget
City Attorney, City Clerk, Municipal Court						
City Attorney						
Salaries/Benefits/Pensions	\$4,099,454	\$4,178,505	\$4,761,945	\$4,761,945	\$4,764,771	\$2,826
Operating	320,081	222,227	317,906	315,906	310,406	(5,500)
Capital	60,829	9,808	5,000	7,000	5,000	(2,000)
Total City Attorney	\$4,480,364	\$4,410,540	\$5,084,851	\$5,084,851	\$5,080,177	(\$4,674)
FTE - budgeted	43.00	41.50	42.00	42.00	42.00	0.00
City Clerk						
Salaries/Benefits/Pensions	\$616,980	\$671,715	\$713,770	\$713,770	\$714,355	\$584
Operating	55,850	41,659	77,660	77,660	127,559	49,899
Capital	0	0	2,000	2,000	2,000	0
Total City Clerk	\$672,830	\$713,374	\$793,430	\$793,430	\$843,914	\$50,483
FTE - budgeted	8.00	8.00	9.00	9.00	9.00	0.00
Municipal Court						
Salaries/Benefits/Pensions	\$2,456,883	\$2,510,378	\$2,918,095	\$2,918,095	\$2,864,220	(\$53,875)
Operating	964,630	1,084,696	951,068	951,068	813,410	(137,658)
Capital	0	0	0	0	0	0
Total Municipal Court	\$3,421,513	\$3,595,074	\$3,869,163	\$3,869,163	\$3,677,630	(\$191,533)
FTE - budgeted	35.00	32.50	34.50	34.50	34.50	0.00
City Auditor						
Salaries/Benefits/Pensions	\$1,241,565	\$1,255,656	\$1,347,747	\$1,347,747	\$1,414,012	\$66,265
Operating	61,390	73,167	69,257	69,257	68,957	(300)
Capital	0	0	0	0	0	0
Total City Auditor	\$1,302,955	\$1,328,823	\$1,417,004	\$1,417,004	\$1,482,969	\$65,965
FTE - budgeted	14.00	14.00	14.00	14.00	14.00	0.00
City Council						
Salaries/Benefits/Pensions	\$437,780	\$427,220	\$432,032	\$432,032	\$452,906	\$20,875
Operating	425,796	431,196	496,591	496,591	482,191	(14,400)
Capital	13,389	3,049	1,790	1,790	1,790	0
Total City Council	\$876,965	\$861,465	\$930,413	\$930,413	\$936,887	\$6,475
FTE - budgeted	5.00	5.00	5.00	5.00	5.00	0.00
Finance, Community Development, Economic Development						
Finance						
Salaries/Benefits/Pensions	\$2,340,535	\$2,335,392	\$2,500,049	\$2,500,049	\$2,688,390	\$188,341
Operating	205,341	282,956	390,363	390,363	383,094	(7,269)
Capital	0	800	2,050	2,050	3,737	1,687
Total Finance	\$2,545,876	\$2,619,148	\$2,892,462	\$2,892,462	\$3,075,221	\$182,759
FTE - budgeted	30.75	30.75	30.75	30.75	34.75	4.00
Community Development						
Salaries/Benefits/Pensions	\$0	\$130,547	\$131,929	\$131,929	\$134,345	\$2,416
Operating	253,516	306,340	300,966	300,966	300,966	0
Capital	0	0	0	0	0	0
Total Community Development	\$253,516	\$436,887	\$432,895	\$432,895	\$435,311	\$2,416
FTE - budgeted	0.00	1.00	1.00	1.00	1.00	0.00
Economic Development						
Salaries/Benefits/Pensions	\$400,922	\$157,753	\$240,424	\$240,424	\$275,612	\$35,188
Operating	55,073	106,241	95,359	95,359	95,359	0
Capital	0	0	0	0	0	0
Total Economic Development	\$455,995	\$263,994	\$335,783	\$335,783	\$370,971	\$35,188
FTE - budgeted	6.00	3.00	3.00	3.00	3.00	0.00

Department	2014 Actual	2015 Actual	2016 Budget (Jan 1)	2016 Amended (as of 8/4/16)	2017 Budget (Oct 3)	2017 Budget - 2016 Amended Budget
Fire						
Fire						
Salaries/Benefits/Pensions	\$41,414,736	\$42,791,880	\$43,883,580	\$43,883,580	\$46,605,255	\$2,721,675
Operating	2,676,287	2,336,085	2,632,962	2,632,962	2,398,453	(234,509)
Capital	1,820,940	390,615	1,308,640	1,308,640	1,238,130	(70,510)
Total Fire	\$45,911,963	\$45,518,580	\$47,825,182	\$47,825,182	\$50,241,838	\$2,416,656
FTE - budgeted	371.75	374.00	374.00	374.00	386.00	12.00
Office of Emergency Management						
Salaries/Benefits/Pensions	\$460,809	\$575,108	\$600,057	\$575,157	\$598,414	\$23,257
Operating	63,925	77,620	54,315	79,215	49,213	(30,002)
Capital	26,801	0	0	0	0	0
Total Emergency Management	\$551,535	\$652,728	\$654,372	\$654,372	\$647,627	(\$6,745)
FTE - budgeted	4.50	5.50	5.50	5.50	5.50	0.00
Information Technology						
Salaries/Benefits/Pensions	\$3,999,024	\$4,765,738	\$5,663,102	\$5,663,102	\$6,809,394	\$1,146,292
Operating	5,111,190	5,415,857	5,734,342	5,734,342	4,866,339	(868,003)
Capital	1,283,080	2,234,250	1,357,000	1,357,000	1,266,000	(91,000)
Total IT	\$10,393,294	\$12,415,845	\$12,754,444	\$12,754,444	\$12,941,733	\$187,289
FTE - budgeted	44.00	52.00	54.00	58.00	66.00	8.00
Mayor and Support Services						
Mayor's Office						
Salaries/Benefits/Pensions	\$557,199	\$518,717	\$608,066	\$608,066	\$803,159	\$195,094
Operating	55,615	50,032	81,150	81,150	77,850	(3,300)
Capital	0	0	0	0	2,000	2,000
Total Mayor's Office	\$612,814	\$568,749	\$689,216	\$689,216	\$883,009	\$193,794
FTE - budgeted	5.00	5.00	5.00	6.00	6.00	0.00
Communications						
Salaries/Benefits/Pensions	\$352,274	\$239,875	\$312,082	\$312,082	\$325,021	\$12,938
Operating	64,456	57,392	60,639	60,639	60,439	(200)
Capital	375	0	200	200	200	0
Total Communications	\$417,105	\$297,267	\$372,921	\$372,921	\$385,660	\$12,738
FTE - budgeted	4.00	3.00	3.00	3.00	3.00	0.00
Human Resources						
Employment Services						
Salaries/Benefits/Pensions	\$1,072,201	\$1,138,088	\$1,208,700	\$1,208,700	\$1,267,701	\$59,001
Operating	69,261	68,274	108,614	108,614	107,757	(857)
Capital	328	4,925	500	500	500	0
Total Human Resources	\$1,141,790	\$1,211,287	\$1,317,814	\$1,317,814	\$1,375,958	\$58,144
FTE - budgeted	11.00	13.00	13.00	13.00	13.00	0.00
Risk Management						
Salaries/Benefits/Pensions	\$563,732	\$534,661	\$599,661	\$599,661	\$613,805	\$14,144
Operating	90,464	48,544	142,815	142,815	128,315	(14,500)
Capital	0	2,859	0	0	0	0
Total Risk Management	\$654,196	\$586,064	\$742,476	\$742,476	\$742,120	(\$356)
FTE - budgeted	7.40	7.25	7.25	7.25	7.25	0.00
Total Human Resources	\$1,795,986	\$1,797,351	\$2,060,289	\$2,060,290	\$2,118,077	\$57,788
Total FTE - budgeted	18.40	20.25	20.25	20.25	20.25	0.00
Procurement Services						
Salaries/Benefits/Pensions	\$370,544	\$385,835	\$470,672	\$470,672	\$457,730	(\$12,943)
Operating	19,990	14,671	19,900	19,900	13,850	(6,050)
Capital	0	4,974	2,700	2,700	0	(2,700)
Total Procurement Services	\$390,534	\$405,480	\$493,272	\$493,272	\$471,580	(\$21,693)
FTE - budgeted	4.00	4.00	5.00	5.00	5.00	0.00

Department	2014 Actual	2015 Actual	2016 Budget (Jan 1)	2016 Amended (as of 8/4/16)	2017 Budget (Oct 3)	2017 Budget - 2016 Amended Budget
Real Estate Services						
Salaries/Benefits/Pensions	\$358,545	\$301,701	\$293,935	\$293,935	\$376,160	\$82,225
Operating	8,935	11,308	14,217	14,217	14,217	0
Capital	0	0	0	0	0	0
Total Real Estate Services	\$367,480	\$313,009	\$308,152	\$308,152	\$390,377	\$82,225
FTE - budgeted	4.00	4.00	4.00	4.00	4.00	0.00
Sustainability and Support Services						
Salaries/Benefits/Pensions	\$353,405	\$383,016	\$433,849	\$433,849	\$515,507	\$81,658
Operating	11,107,893	10,624,401	10,942,833	10,942,833	2,160,612	(8,782,221)
Capital	912,383	1,401,261	956,482	956,482	956,482	0
Total Sustainability and Support Services	\$12,373,681	\$12,408,678	\$12,333,164	\$12,333,164	\$3,632,601	(\$8,700,563)
FTE - budgeted	4.00	4.00	5.00	6.00	6.00	0.00
Parks						
Cultural Services						
Salaries/Benefits/Pensions	\$1,161,063	\$1,205,264	\$1,285,268	\$1,285,268	\$1,328,320	\$43,052
Operating	495,897	540,588	534,849	534,849	418,934	(115,915)
Capital	0	0	0	0	0	0
Total Cultural Services	\$1,656,960	\$1,745,852	\$1,820,117	\$1,820,117	\$1,747,254	(\$72,863)
FTE - budgeted	10.00	12.00	12.00	13.00	13.00	0.00
Forestry						
Salaries/Benefits/Pensions	\$529,107	\$615,761	\$606,113	\$606,113	\$637,172	\$31,059
Operating	339,954	693,284	914,930	914,930	911,930	(3,000)
Capital	0	0	0	0	0	0
Total Forestry	\$869,061	\$1,309,045	\$1,521,043	\$1,521,043	\$1,549,102	\$28,059
FTE - budgeted	8.00	8.00	8.00	8.00	8.00	0.00
Park Operations and Development						
Salaries/Benefits/Pensions	\$1,654,465	\$1,679,411	\$1,571,675	\$1,571,675	\$1,827,041	\$255,366
Operating	4,621,728	3,971,310	4,891,847	4,891,847	1,550,906	(3,340,941)
Capital	0	0	0	0	0	0
Total Park Operations	\$6,276,193	\$5,650,721	\$6,463,522	\$6,463,522	\$3,377,947	(\$3,085,575)
FTE - budgeted	17.50	19.50	19.50	21.50	21.50	0.00
Recreation & Administration						
Salaries/Benefits/Pensions	\$3,096,778	\$3,575,661	\$3,624,032	\$3,624,032	\$3,705,710	\$81,678
Operating	2,257,061	2,318,826	2,454,046	2,454,046	1,809,582	(644,464)
Capital	0	435	1,000	1,000	1,000	0
Total Recreation & Administration	\$5,353,839	\$5,894,922	\$6,079,078	\$6,079,078	\$5,516,292	(\$562,786)
FTE - budgeted	25.25	33.25	33.25	34.25	33.25	(1.00)
Total Parks	\$14,156,053	\$14,600,540	\$15,883,760	\$15,883,760	\$12,190,595	(\$3,693,165)
Total FTE - budgeted	60.75	72.75	72.75	76.75	75.75	(1.00)
Planning and Development						
Land Use Review						
Salaries/Benefits/Pensions	\$1,420,822	\$1,389,141	\$1,308,928	\$2,346,163	\$2,746,930	\$400,767
Operating	57,820	77,102	100,329	121,818	120,568	(1,250)
Capital	0	0	0	0	0	0
Total Land Use Review	\$1,478,642	\$1,466,243	\$1,409,257	\$2,467,981	\$2,867,498	\$399,517
FTE - budgeted	15.00	16.00	15.00	29.00	29.00	0.00
Neighborhood Services (fka Code Enf.)						
Salaries/Benefits/Pensions	\$0	\$0	\$1,232,132	\$1,154,008	\$1,152,664	(\$1,344)
Operating	0	0	115,139	\$191,263	169,263	(22,000)
Capital	0	0	29,500	\$31,500	5,500	(26,000)
Total Neighborhood Services	\$0	\$0	\$1,376,771	\$1,376,771	\$1,327,427	(\$49,344)
FTE - budgeted	0.00	0.00	14.00	14.00	17.00	3.00
Total Planning and Development	\$1,478,642	\$1,466,243	\$2,786,028	\$3,844,752	\$4,194,925	\$350,173
Total FTE - budgeted	15.00	16.00	29.00	43.00	46.00	3.00

Department	2014 Actual	2015 Actual	2016 Budget (Jan 1)	2016 Amended (as of 8/4/16)	2017 Budget (Oct 3)	2017 Budget - 2016 Amended Budget
Police						
Salaries/Benefits/Pensions	\$76,460,955	\$81,807,677	\$81,880,242	\$81,830,242	\$84,088,359	\$2,258,117
Operating	5,463,325	6,430,764	6,928,483	6,978,483	6,584,220	(394,263)
Capital	49,105	327,579	75,000	75,000	75,000	0
Total Police	\$81,973,385	\$88,566,020	\$88,883,725	\$88,883,725	\$90,747,578	\$1,863,854
FTE - budgeted	801.50	825.50	813.50	815.50	812.50	(3.00)
Public Works						
City Engineering						
Salaries/Benefits/Pensions	\$3,542,475	\$3,624,353	\$3,558,341	\$1,520,889	\$1,624,714	\$103,826
Operating	240,875	359,860	280,216	104,658	100,033	(4,625)
Capital	0	0	40,000	25	0	(25)
Total City Engineering	\$3,783,350	\$3,984,213	\$3,878,557	\$1,625,572	\$1,724,747	\$99,176
FTE - budgeted	43.00	43.75	42.25	17.75	17.75	0.00
Public Works Operations and Maintenance						
Salaries/Benefits/Pensions	\$4,980,493	\$5,422,434	\$5,730,093	\$6,119,374	\$6,500,924	\$381,550
Operating	4,310,088	2,053,908	1,942,388	2,045,232	1,892,444	(152,788)
Capital	34,097	6,280	5,000	83,000	45,000	(38,000)
Total Streets	\$9,324,678	\$7,482,622	\$7,677,481	\$8,247,606	\$8,438,368	\$190,762
FTE - budgeted	79.00	87.00	85.00	88.00	96.00	8.00
Stormwater						
Salaries/Benefits/Pensions	\$1,906,699	\$1,870,685	\$2,348,411	\$3,077,898	\$5,012,406	\$1,934,508
Operating	617,088	688,889	898,625	2,168,914	1,586,600	(582,314)
Capital	0	0	0	587,000	561,550	(25,450)
Total Stormwater	\$2,523,787	\$2,559,574	\$3,247,036	\$5,833,812	\$7,160,556	\$1,326,744
FTE - budgeted	25.00	25.25	28.75	52.25	66.25	14.00
Traffic Engineering						
Salaries/Benefits/Pensions	\$2,762,128	\$2,091,631	\$2,262,229	\$2,432,857	\$2,464,917	\$32,060
Operating	1,183,336	1,062,421	786,541	787,641	483,804	(303,837)
Capital	0	0	0	0	0	0
Total Traffic Engineering	\$3,945,464	\$3,154,052	\$3,048,770	\$3,220,498	\$2,948,721	(\$271,777)
FTE - budgeted	35.50	26.00	26.00	28.00	28.00	0.00
Transit						
Salaries/Benefits/Pensions	\$633,333	\$678,937	\$706,154	\$706,154	\$716,772	\$10,618
Operating	3,137,039	3,703,520	4,113,651	4,113,651	4,909,909	796,258
Capital	0	0	0	0	0	0
Total Transit	\$3,770,372	\$4,382,457	\$4,819,805	\$4,819,805	\$5,626,681	\$806,876
FTE - budgeted	9.00	9.00	9.00	9.00	9.00	0.00
Total Public Works	\$23,347,651	\$21,562,918	\$22,671,648	\$23,747,292	\$25,899,072	\$2,151,780
Total FTE - budgeted	191.50	191.00	191.00	195.00	217.00	22.00
General Costs						
Salaries/Benefits/Pensions	\$2,255,261	\$1,803,626	\$1,770,000	\$1,770,000	\$1,770,000	\$0
Operating	16,011,049	16,891,733	17,314,530	17,314,530	31,593,694	14,279,164
Capital	0	0	0	0	0	0
Total General Costs	\$18,266,310	\$18,695,359	\$19,084,530	\$19,084,530	\$33,363,694	\$14,279,164
SCIP Debt Service	7,843,450	7,838,750	2,766,750	2,766,750	0	(2,766,750)
Internal Service Charges	2,541,762	2,461,402	3,162,880	3,162,880	3,088,876	(74,004)
General Fund CIP	10,204,472	13,092,565	18,024,169	15,696,729	7,993,087	(14,723,173)
General Fund - Projects	9,230,276	4,203,314	250,000	1,576,000	7,350,000	5,774,000
General Fund Budget Total	255,866,407	261,094,103	266,760,504	268,166,432	272,443,409	(2,469,554)
FTE	1,670.15	1,712.75	1,721.25	1,751.25	1,796.25	45.00

Department	2014 Actual	2015 Actual	2016 Budget (Jan 1)	2016 Amended (as of 8/4/16)	2017 Budget (Oct 3)	2017 Budget - 2016 Amended Budget
Public Safety Sales Tax (PSST) Fund						
Fire						
Salaries/Benefits/Pensions	\$10,486,532	\$11,593,576	\$12,640,219	\$12,640,219	\$13,275,594	\$635,375
Operating	1,251,062	1,244,426	1,389,741	1,389,741	1,491,738	101,997
Capital	301,885	160,653	487,021	487,021	543,906	56,885
Capital Projects	(41,740)	296,493	249,087	249,087	0	(249,087)
Total	\$11,997,739	\$13,295,148	\$14,766,068	\$14,766,068	\$15,311,238	\$545,170
FTE - budgeted	89.50	101.50	101.50	101.50	104.50	3.00
Police						
Salaries/Benefits/Pensions	\$13,731,480	\$11,576,100	\$14,529,248	\$14,529,248	\$15,055,360	\$526,112
Operating	1,339,950	1,144,553	1,544,144	1,544,144	1,781,941	237,797
Capital	966,633	327,699	247,000	247,000	248,000	1,000
Total	\$16,038,063	\$13,048,352	\$16,320,392	\$16,320,392	\$17,085,301	\$764,909
FTE - budgeted	127.00	128.00	128.00	129.00	129.00	0.00
Fund Total	\$28,035,802	\$0	\$31,086,460	\$31,086,460	\$32,396,539	\$1,310,079
FTE	216.50	0.00	229.50	230.50	233.50	3.00
Enterprise Funds						
Airport						
Salaries/Benefits/Pensions	\$6,732,792	\$6,800,877	\$7,507,677	\$7,507,677	\$7,874,638	\$366,961
Operating	6,952,144	6,145,012	8,365,258	8,365,258	10,229,401	1,864,143
Capital	86,118	319,590	125,484	125,484	130,182	4,698
Debt Service	0	0	2,000,000	2,000,000	0	(2,000,000)
Operating Sub-Total	\$13,771,054	\$13,265,479	\$17,998,419	\$17,998,419	\$18,234,221	235,802
CIP	13,820,806	2,065,189	18,864,944	18,864,944	10,581,995	(8,282,949)
Debt Service	1,361,309	861,901	10,040,450	10,040,450	2,630,550	(7,409,900)
PFC - Capital Projects/SIB Loan	(29,290)	64,746	2,655,658	2,655,658	5,973,116	3,317,458
CFC - Capital Projects	0	0	1,000,000	1,000,000	500,000	(500,000)
Grant	0	0	13,190,108	28,440,084	13,222,222	(15,217,862)
Total	\$28,923,879	\$16,257,315	\$63,749,579	\$78,999,555	\$51,142,104	(\$27,857,451)
FTE - budgeted	96.00	93.00	93.00	95.00	96.00	1.00
Cemeteries						
Salaries/Benefits/Pensions	\$480,089	\$445,839	\$530,078	\$530,078	\$487,916	(\$42,162)
Operating	818,819	749,989	839,527	839,527	892,663	53,136
Capital	37,327	0	35,000	35,000	35,000	0
Total	\$1,336,235	\$1,195,828	\$1,404,605	\$1,404,605	\$1,415,579	\$10,974
FTE - budgeted	6.00	6.00	6.00	6.00	6.00	0.00
Development Review Enterprise						
Salaries/Benefits/Pensions	\$878,871	\$1,368,504	\$1,202,344	\$1,202,344	\$1,052,429	(\$149,915)
Operating	359,419	349,392	618,553	618,553	621,286	2,733
Capital	58,970	877	103,764	103,764	83,458	(20,306)
Total	\$1,297,260	\$1,718,773	\$1,924,661	\$1,924,661	\$1,757,173	(\$167,488)
FTE - budgeted	11.00	14.50	15.50	15.00	15.00	0.00
Memorial Health System						
Salaries/Benefits/Pensions	\$715,267	\$77,948	\$7,000	\$7,000	\$1,000	(\$6,000)
Operating	270,904,039	2,053,313	5,705,112	10,969,112	5,663,112	(5,306,000)
Capital	0	0	0	0	0	0
Total	\$271,619,306	\$2,131,261	\$5,712,112	\$10,976,112	\$5,664,112	(\$5,312,000)
FTE - budgeted	0.00	0.00	0.00	0.00	0.00	0.00

Department	2014 Actual	2015 Actual	2016 Budget (Jan 1)	2016 Amended (as of 8/4/16)	2017 Budget (Oct 3)	2017 Budget - 2016 Amended Budget
Parking System						
Salaries/Benefits/Pensions	\$548,504	\$509,200	\$571,690	\$571,690	\$584,556	\$12,866
Operating	1,103,299	1,324,446	1,209,251	1,209,251	1,340,387	131,136
Capital	15,400	3,048	20,000	20,000	20,000	0
Debt Service	1,055,664	1,069,565	910,420	910,420	908,511	(1,909)
CIP Projects	807,102	1,235,670	865,000	865,000	2,335,000	1,470,000
Total	\$3,529,969	\$4,141,929	\$3,576,361	\$3,576,361	\$5,188,454	\$1,612,093
FTE - budgeted	8.50	8.50	8.50	8.50	8.50	0.00
Patty Jewett Golf Course						
Salaries/Benefits/Pensions	\$683,367	\$694,647	\$684,707	\$684,707	\$690,262	\$5,555
Operating	1,178,775	1,065,279	1,288,835	1,288,835	1,237,458	(51,377)
Capital	46,583	85,827	130,997	130,997	101,000	(29,997)
Total	\$1,908,725	\$1,845,753	\$2,104,539	\$2,104,539	\$2,028,720	(\$75,819)
FTE - budgeted	8.00	6.50	6.50	7.00	7.00	0.00
Pikes Peak - America's Mountain						
Salaries/Benefits/Pensions	\$1,207,282	\$1,176,649	\$1,389,272	\$1,389,272	\$1,355,450	(\$33,822)
Operating	1,574,972	1,633,395	1,531,794	1,531,794	2,566,916	1,035,122
Capital	40,469	143,114	232,000	232,000	104,000	(128,000)
CIP Projects	84,358	720,641	1,100,000	1,250,000	1,250,000	0
Total	\$2,907,081	\$3,673,799	\$4,253,066	\$4,403,066	\$5,276,366	\$873,300
FTE - budgeted	19.00	19.00	19.00	19.00	19.00	0.00
Valley Hi Golf Course						
Salaries/Benefits/Pensions	\$296,830	\$283,777	\$291,663	\$291,663	\$286,582	(\$5,081)
Operating	748,678	668,806	823,101	823,101	744,012	(79,089)
Capital	0	0	0	0	0	0
Total	\$1,045,508	\$952,583	\$1,114,764	\$1,114,764	\$1,030,594	(\$84,170)
FTE - budgeted	3.00	3.50	3.50	3.00	3.00	0.00
Support Services Fund						
Fleet Management						
Salaries/Benefits/Pensions	\$485,151	\$1,350	\$0	\$0	\$0	\$0
Operating	189,837	1,251,531	0	0	0	0
Capital	0	0	0	0	0	0
Total	\$674,988	\$1,252,881	\$0	\$0	\$0	\$0
FTE - budgeted	0.00	0.00	0.00	0.00	0.00	0.00
Office Services Fund						
Salaries/Benefits/Pensions	\$578,300	\$590,342	\$601,064	\$601,064	\$543,510	(\$57,554)
Operating	1,005,913	1,055,611	1,135,378	1,135,378	1,068,797	(66,581)
Capital	0	0	0	0	17,000	17,000
Total	\$1,584,213	\$1,645,953	\$1,736,442	\$1,736,442	\$1,629,307	(\$107,135)
FTE - budgeted	9.00	9.00	9.00	8.00	8.00	0.00
Radio Communications Fund						
Salaries/Benefits/Pensions	\$352,128	\$367,179	\$447,478	\$447,478	\$559,694	\$112,216
Operating	965,862	863,805	1,045,645	1,045,645	943,019	(102,626)
Capital	0	0	0	0	0	0
Total	\$1,317,990	\$1,230,984	\$1,493,123	\$1,493,123	\$1,502,713	\$9,590
FTE - budgeted	8.00	6.00	6.00	8.00	8.00	0.00

Department	2014 Actual	2015 Actual	2016 Budget (Jan 1)	2016 Amended (as of 8/4/16)	2017 Budget (Oct 3)	2017 Budget - 2016 Amended Budget
Special Revenue Funds						
TOPS						
Salaries/Benefits/Pensions	\$609,981	\$673,474	\$815,265	\$815,265	\$889,785	\$74,520
Operating	71,966	530,227	1,286,320	1,286,320	1,227,186	(59,134)
Capital	0	74,983	28,000	28,000	103,000	75,000
CIP Projects	4,680,349	7,757,485	4,200,137	6,035,558	3,955,000	(2,080,558)
Total	\$5,362,296	\$9,036,169	\$6,329,722	\$8,165,143	\$6,174,971	(\$1,990,172)
FTE - budgeted	8.00	8.50	9.50	9.50	9.50	0.00
CTF						
Salaries/Benefits/Pensions	\$2,845,130	\$2,998,498	\$3,304,690	\$3,304,690	\$3,415,776	\$111,086
Operating	1,139,173	1,388,271	840,790	840,790	835,134	(5,656)
Capital	0	0	28,000	28,000	28,000	0
CIP Projects	1,013,403	417,055	75,000	75,000	90,000	15,000
Total	\$4,997,706	\$4,803,824	\$4,248,480	\$4,248,480	\$4,368,910	\$120,430
FTE - budgeted	35.00	40.50	41.50	41.50	41.50	0.00
Internal Services Funds						
Claims Reserve (502-7750)						
Salaries/Benefits/Pensions	\$210,516	\$227,182	\$217,458	\$217,458	\$184,691	(\$32,767)
Operating	658,057	744,587	794,042	794,042	794,042	0
Capital	0	0	0	0	0	0
Total	\$868,573	\$971,769	\$1,011,500	\$1,011,500	\$978,733	(\$32,767)
FTE - budgeted	2.45	2.50	2.50	2.50	2.50	0.00
Employee Benefits Self-Insurance (504-7730, 7740)						
Salaries/Benefits/Pensions	\$270,991	\$272,372	\$287,346	\$287,346	\$340,865	\$53,519
Operating	23,076,193	24,882,041	28,135,009	28,135,009	28,135,009	0
Capital	0	800	0	0	0	0
Total	\$23,347,184	\$25,155,213	\$28,422,355	\$28,422,355	\$28,475,874	\$53,519
FTE - budgeted	4.30	4.00	4.00	4.00	4.00	0.00
Workers' Compensation (503-7720, 7730, 7740)						
Salaries/Benefits/Pensions	\$638,609	\$651,296	\$698,576	\$698,576	\$713,156	\$14,580
Operating	9,080,449	7,310,485	7,301,424	7,301,424	7,301,499	75
Capital	0	5,718	0	0	0	0
Total	\$9,719,058	\$7,967,499	\$8,000,000	\$8,000,000	\$8,014,655	\$14,655
FTE - budgeted	8.35	8.75	8.25	8.25	8.25	0.00
Special Improvement Maintenance Districts (SIMD) Funds						
Briargate SIMD						
Salaries/Benefits/Pensions	\$425,165	\$418,754	\$414,136	\$414,136	\$453,249	\$39,113
Operating	503,129	471,779	492,364	492,364	461,163	(31,201)
Capital	7,685	14,160	0	0	0	0
Total	\$935,979	\$904,693	\$906,500	\$906,500	\$914,412	\$7,912
FTE - budgeted	5.00	5.00	5.00	5.00	5.00	0.00
Colorado Gateway SIMD						
Salaries/Benefits/Pensions	\$0	\$0	\$0	\$0	\$462	\$462
Operating	7,563	1,224	4,080	4,080	6,708	2,628
Capital	0	0	0	0	0	0
Total	\$7,563	\$1,224	\$4,080	\$4,080	\$7,170	\$3,090
FTE - budgeted	0.00	0.00	0.00	0.00	0.00	0.00
Norwood SIMD						
Salaries/Benefits/Pensions	\$326,428	\$269,295	\$262,633	\$262,633	\$273,013	\$10,380
Operating	453,161	397,914	583,726	583,726	530,481	(53,245)
Capital	6,716	5,645	20,000	20,000	20,000	0
Total	\$786,305	\$672,854	\$866,359	\$866,359	\$823,494	(\$42,865)
FTE - budgeted	4.00	4.00	4.00	4.00	4.00	0.00

Department	2014 Actual	2015 Actual	2016 Budget (Jan 1)	2016 Amended (as of 8/4/16)	2017 Budget (Oct 3)	2017 Budget - 2016 Amended Budget
Old Colorado City SIMD						
Salaries/Benefits/Pensions	\$60,155	\$64,435	\$65,687	\$65,687	\$66,915	\$1,228
Operating	27,769	26,143	32,975	32,975	32,387	(588)
Capital	15,129	686	20,000	20,000	20,000	0
Total	\$103,053	\$91,264	\$118,662	\$118,662	\$119,302	\$640
FTE - budgeted	1.00	1.00	1.00	1.00	1.00	0.00
Platte Avenue SIMD						
Salaries/Benefits/Pensions	\$0	\$0	\$0	\$0	\$577	\$577
Operating	7,040	7,705	52,620	52,620	18,788	(33,832)
Capital	0	0	0	0	0	0
Total	\$7,040	\$7,705	\$52,620	\$52,620	\$19,365	(\$33,255)
FTE - budgeted	0.00	0.00	0.00	0.00	0.00	0.00
Stetson Hills SIMD						
Salaries/Benefits/Pensions	\$67,917	\$140,658	\$139,613	\$139,613	\$138,575	(\$1,038)
Operating	126,360	102,443	224,818	224,818	188,848	(35,970)
Capital	1,164	4,710	20,000	20,000	20,000	0
Total	\$195,441	\$247,811	\$384,431	\$384,431	\$347,423	(\$37,008)
FTE - budgeted	1.00	1.00	1.00	1.00	1.00	0.00
Woodstone SIMD						
Salaries/Benefits/Pensions	\$0	\$0	\$0	\$0	\$230	\$230
Operating	43,396	44,573	40,800	40,800	33,741	(7,059)
Capital	0	0	0	0	0	0
Total	\$43,396	\$44,573	\$40,800	\$40,800	\$33,971	(\$6,829)
FTE - budgeted	0.00	0.00	0.00	0.00	0.00	0.00
Total of SIMD Funds	\$2,078,777	\$1,970,124	\$2,373,453	\$2,373,453	\$2,265,138	(\$108,315)
FTE	11.00	11.00	11.00	11.00	11.00	0.00